

# INNOVATE 2024

### Defining Success in a Fully Autonomous Driving System

Prof. Amnon Shashua, CEO Prof. Shai Shalev-Schwartz, CTO

nobileye"





### Forward-Looking Statements

Mobileye's business outlook, guidance and other statements in this presentation that are not statements of historical fact, including statements about our beliefs and expectations, are forwardlooking statements and should be evaluated as such. Forward-looking statements include information concerning possible or assumed future results of operations, including revenue and expense forecasts, our customer pipeline, industry and market forecasts, request-for-quote ("RFQ") order estimates, and descriptions of our business plan and strategies. These statements often include words such as "anticipate," "expect," "suggests," "plan," "believe," "intend," "estimates," "targets," "projects," "should," "would," "would," "may," "will," "forecast," or the negative of these terms, and other similar expressions, although not all forward-looking statements contain these words. We base these forward-looking statements or projections on our current expectations, plans and assumptions that we have made in light of our experience in the industry, as well as our perceptions of historical trends, current conditions, expected future developments and other factors we believe are appropriate under the circumstances and at such time. You should understand that these statements are not guarantees of performance or results. The forward-looking statements and projections are subject to and involve risks, uncertainties and assumptions and you should not place undue reliance on these forward-looking statements or projections. Although we believe that these forwardlooking statements and projections are based on reasonable assumptions at the time they are made, you should be aware that many factors could affect our actual financial results or results of operations and could cause actual results to differ materially from those expressed in the forward-looking statements and projections. Important factors that may materially affect such forwardlooking statements and projections include the following: future business, social and environmental performance, goals and measures; our anticipated growth prospects and trends in markets and industries relevant to our business; business and investment plans; expectations about our ability to maintain or enhance our leadership position in the markets in which we participate; future consumer demand and behavior; inventory utilization by customers; our ability to effectively compete in the markets in which we operate; future products and technology, and the expected availability and benefits of such products and technology; changes in regulation and trade policy, including increased tariffs, in regions in which we operate, including the US, Europe and China; development of regulatory frameworks for current and future technology; projected cost and pricing trends; future production capacity and product supply; potential future benefits and competitive advantages associated with our technologies and architecture and the data we have accumulated; the future purchase, use and availability of products, components and services supplied by third parties, including third-party IP and manufacturing services; uncertain events or assumptions, including statements relating to our estimated vehicle production and market opportunity, potential production volumes associated with design wins and other characterizations of future events or circumstances; effects of the COVID-19 pandemic and responses to future pandemics; adverse conditions in Israel, including as a result of war and geopolitical conflict, which may affect our operations and may limit our ability to produce and sell our solutions; any disruption in our operations by the obligations of our personnel to perform military service as a result of current or future military actions involving Israel; availability, uses, sufficiency and cost of capital and capital resources, including expected returns to stockholders such as dividends, and the expected timing of future dividends; tax- and accounting-related expectations. The estimates included herein are based on projections of future production volumes that were provided by our current and prospective OEMs at the time of sourcing the design wins for the models related to those design wins. For the purpose of these estimates, we estimated sales prices based on our management's estimates for the applicable product bundles and periods. Achieving design wins is not a guarantee of revenue, and our sales may not correlate with the achievement of additional design wins. Moreover, our pricing estimates are made at the time of a request for quotation by an OEM (in the case of estimates) related to contracted customers), so that worsening market or other conditions between the time of a request for quotation and an order for our solutions may require us to sell our solutions for a lower price than we initial expected. 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## **Mobileye's Vision:** Solving Autonomy and Step-Change in Road Safety\* Moving from Hands-On / Eyes-On to Hands-off / Eyes-off and No-driver



#### EYES-ON / HANDS-ON



#### Front Camera (IV)

 Driver Assist safety features



Cloud Enhancement
with REM

Surround ADAS (6V5R)

- ENCAP 2028+ 5 Star
- Hands Off on Highways

Gen 1: 1xEQ6H (2026)

### SuperVision<sup>™</sup>

#### HANDS-OFF / EYES-ON



- "Vision Zero" comprehensive safety covered by full-surround sensing.
- Hands Off, point-to-point navigation.

Surround Camera (optional radar)



Gen 1: SV52 (2022) Gen 2: SV62 (2026)

Gen 3: SV71

nobileye\*

\*Availability and performance subject to products' and vehicles' specifications and manual, ODD and local law



#### **EYES-OFF**



- Giving back time to the driver.
- Safer than a human driver.
- Gradual Eyes Off ODD expansion.

Surround Camera + Radar + Lidar (imaging radar for extended ODD)



Gen 1: CH63 (2027)

Gen 2: CH72



#### NO DRIVER IN THE CAR



• Enables Driverless business models for optimal utilization of the vehicle as a resource

Surround Camera + Imaging Radar + Lidar



Gen 1: DR64 (2027)

Gen 2: DR72

## **Driving Demos** Hands-off No-driver

#### SuperVision™ HANDS-OFF / EYES-ON



Polestar / Zeekr

- Production vehicle, deployed in both China and Europe
- Point-to-point navigation (selected by investors)
- Highway / arterial / rural / urban...

On both platforms, the safety drivers will be members of Mobileye's top management





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## Approaches to Solve Autonomy

	Sensors	Al Approach	Cost	Modularity	Geographic Scalability	Deployed	How to Solve Autonomy
<b>WAYMO</b>	Lidar-centric	CAIS	X	×	?	L4	High quality Lidars, stereo came radars,
Ŷ TΞSLR	Camera only	End-to-end				L2+	Camera alone would be able to ac autonomy
<b>™</b> mobileye™	Camera-centric	CAIS	Also for eyes-off			L2+	Sensor redundancy which requi • Density of a camera (different fail • Low-cost <b>Mobileye's Imaging Radar</b>



### Requirements For Success: From Eyes-on to Eyes-off

()

Productization

Getting from demo to real product

02

Scalability Geographic and ODD

Stack

OS

## Technology



## ()4

#### Cost

Solving autonomy while controlling system (compute, sensors...) and development costs

# 05

#### Safety

Eyes-on: human serves as the safety driver

Eyes-off: the vehicle is responsible for driving (within the ODD)



## **Productization**: From Demo to Real Product (Consumer Car)

driving, when many showcase nice demos?

The path to productization presents significant challenges

**Geographic scalability** 

- More than 50 OEMs
- REM covers over 95% of the roads in the US and EU
- Over 200PB of clips worldwide

and sensors

- DXP allow the OEM to code and control unique elements in the system affecting the driving experience
- Modular Al stack (CAIS) -Facilitate the development process to adapt to changes of sensors and their placement on the vehicle

Why aren't more companies being seriously considered as players in solving autonomous

#### Multiple car models and OEMs:

Support spectrum of requirements

Meeting industry standards: Automotive grade, FuSa, SOTIF

- Proven experience as an ADAS supplier - Over 50 OEMs, 1,200 car models, and shipping more than 190M EyeQs
- Successfully deployed SuperVision in both China and Europe
- Transparent safety architecture

) mobileye

## **Productization**: From Demo to Real Product (Consumer Car)

#### Mobileye

Advanced products deployed in Europe, China, and soon in the U.S.

In production (SuperVision52)





Pre-production



17 car models

10 car models

verne

## Requirements For Success: From Eyes-on to Eyes-off

Productization

Getting from demo to real product

O2

Scalability Geographic and ODD

O3Stack

## Technology



## ()4

#### Cost

Solving autonomy while controlling system (compute, sensors...) and development costs

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## Scalability: Geographic and ODD

### Geographic

The ability for a system to operate across diverse regions

- Semantic data (e.g., traffic signs/lights, traffic laws, public transportation route)
- Human drivers behavior
- Etc.

Enabling OEMs to offer autonomous solutions worldwide

Avoid creating a new moonshot for upgrades in geography or ODD

### 

The ability of an autonomous system to expand its ODD over time

- Road types (e.g., highway, rural, arterial, urban)
- Driving conditions (e.g., daylight, night)
- Weather conditions (e.g., clear, rain, fog, snow)
- Speed limit (e.g., up to 60kph)
- Etc.

A useful system that operates effectively in conditions beyond just optimal ones



### Geographic Scalability: REM

## 56.6B

Total miles harvested so far

29.6B

Miles harvested in 2024

62.4M

Miles collected daily

0.2B	0.3B		1B		1.3E	3
Q12021		Q:	320	)21		



#### Miles Harvested in 2021-2024





## Geographic Scalability: REM Coverage and Features





### Requirements For Success: from Eyes-on to Eyes-off

()

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Getting from demo to real product

02

Scalability Geographic and ODD

Stack

## O3

## Technology



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## Gen I: Solving Autonomy at Scale, Gen II: Cost Reduction

#### Genl

With Mobileye's current technology stack, including EyeQ6H, highly efficient AI as part of our CAIS approach, Imaging-radar, and more

Mobileye is well-positioned to solve autonomy through its ongoing projects

#### Genll

EyeQ7H and next-gen imaging radar (CSR) Reducing costs





```
Mobileye BSR
```



EyeQ7H



Mobileye CSR & CSR-C



## Inference chip (EyeQ6H)

### Design for efficiency







## Hardware Architectures Tradeoff: Flexibility vs. Efficiency







Flexibility

General purpose



## **EyeQ6H**: 5 Distinct Architectures



- Address Mobileye's high efficiency and flexibility needs
- Enable accelerating range of parallel compute paradigms





## EyeQ6H vs. EyeQ5H: 2x in TOPS, But 10x in FPS!



## **EyeQ6H vs. Orin**: It's Not All About TOPS





Frames per Second for ResNet50 only factor x2

**Conclusion**: TOPS are a poor measure for compute capabilities



### BSR/BSRC

Support high speeds, dense traffic, arterial, rural and urban scenarios

Designed to enable L4 capabilities

Short range capabilities designed to replace Short-Range Lidars and enable autonomous parking scenarios

SOP 2025

Hundreds of tests conducted by OEMs over the past 2 years

Integrate Mobileye's Imaging Radar as a key component of their eyesoff solution

#### Feedback from the OEMs

The leading radar in the market, significantly outperforming all competitors

#### Hundreds of tests

Lying dummy

Lying dummy fa

Small wood f

Small wood 90

Small wood fac

Small wood 90

 $\mathbf{V}$ 

Child dummy

Adult dummy

Woode

Woode

1 Car Sidetrack, 1

1 Car Sidetrack, 1 on the m

	Western OEM requirements	Mobileye's Imaging Radar performance (done by the OEN
facing vehicle direction (open space)	>130m	181m-214m
acing vehicle direction (near guard rail)	>130m	136m-143m
acing vehicle direction (open space)	>130m	136m-142m
) degrees to the vehicle (open space)	>130m	228m-230m
cing vehicle direction (near guard rail)	>130m	220m-222m
degrees to the vehicle (near guard rail)	>130m	158m-167m
Wheel rim in open space	>130m	226m-229m
y between 2 cars (3m between cars)	>130m	240m (maximum test distance)
y between 2 cars (3m between cars)	>130m	240m (maximum test distance)
en pallet 90 degrees to vehicle	>130m	240m (maximum test distance)
en pallet 45 degrees to vehicle	>130m	202m-206m
Car +8m rate of closure, with Motorcycle on the middle of car	>130m	240m (maximum test distance)
Car +8m rate of closure, with Motorcycle hiddle of car without license plate	>130m	240m (maximum test distance)
		•••





At a distance of 8 meters

A brief overview of one scenario showcasing the tests and performance evaluations conducted by the OEM on our radar





#### At a distance of 100 meters

A brief overview of one scenario showcasing the tests and performance evaluations conducted by the OEM on our radar





#### At a distance of 220 meters

A brief overview of one scenario showcasing the tests and performance evaluations conducted by the OEM on our radar

## **Imaging Radar Enabling Autonomy at Scale**

#### Redundancy

 An independent sensor with different failure modes from cameras and lidars

#### Performance

- Density of cameras
- High accuracy in detecting objects in extended distances
- Enables very close 360° coverage

#### Cost-optimized for scaling

Low cost sensor for OEMs to enable an eyes-off product



#### **BSR** (Front LRR/MRR)



**BSRC** (corner radar)



## Hardware in the Loop (HIL) Validation

HIL enables a quick overnight validation cycle

Real-time Playback of 10,000 hours of real world data of mission-collected critical sessions

Each session reproduces all data received by the ECU during the collection

ECU SW/HW remains unmodified

Data collection expedition (worldwide)







Efficient compression of sessions to reduce HIL server costs

## Mobileye Extremely Efficient Al

- Transformers at x100 efficiency
- Efficient labeling by Auto Ground Truth
- Meeting Safety Goals
  - Sufficiently high MTBF
  - No 'unreasonable risk'

#### Will be covered by Shai



## Requirements For Success: From Eyes-on to Eyes-off

()

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Scalability Geographic and ODD

Stack

O3

## Technology

CAIS	
EyeQ6H	
HIL	
naging Radar	
Etc.	

## 04

#### Cost

Solving autonomy while controlling system (compute, sensors...) and development costs

# 05

#### Safety

Eyes-on: human serves as the safety driver

Eyes-off: the vehicle is responsible for driving (within the ODD)



## Mobileye's Vision: Solving Autonomy and Step-Change in Road Safety\* Moving from Hands-On / Eyes-On to Hands-off / Eyes-off and No-driver



#### EYES-ON / HANDS-ON



Front Camera (IV) \$100-\$150



Surround ADAS (6V5R) \$700-\$800



Gen 1: 1xEQ6H (2026)

### **SuperVision**<sup>™</sup>

#### HANDS-OFF / EYES-ON



Surround Camera (optional radar)

Gen 1: SV62 (2026) \$2000-\$2500 Gen 2: SV71 \$1200-\$1900

mobileye\*

\*Availability and performance subject to products' and vehicles' specifications and manual, ODD and local law

## **Chauffeur**

**EYES-OFF** 



Surround Camera + Radar + Lidar (imaging radar for extended ODD)

Gen 1: CH63 (2027)

\$4500-\$6000





#### **NO DRIVER IN THE CAR**



Surround Camera + Imaging Radar + long-range Lidars

#### Gen 1: DR64 (2027)





Gen 2: DR72

### Requirements For Success: From Eyes-on to Eyes-off

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## Technology

CAIS	
EyeQ6H	
HIL	
naging Radar	
Etc.	

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#### Cost

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### **Safety**: How Safe is Safe Enough?

Is a self-driving system with Human-level MTBF sufficient on its own?

Answer We argue that it is not

#### Why?

#### Self-driving system safety goals

- statistics

#### • Humans are expected to properly respond to events even when those are extremely rare (e.g., baby lying on the road)

• Human driving statistics are heavily influenced by illegal or irresponsible behaviors (e.g., driving under the influence, texting while driving)

• Absence of "unreasonable risks", with a transparent definition of the boundary between reasonable and "unreasonable risks"

• The overall MTBF of the system should be at least as good as human

## **Safety:** Mobileye Safety Architecture to Meet the Safety Goals

Absence of "unreasonable risks", with a transparent definition of the boundary between reasonable and "unreasonable risks"

#### Planning

Errors due to mis-interpreting the intentions of other road users

Human's planning errors :"lapse of judgement"

#### Identifiable Errors

Hardware failures: e.g., a sensor malfunctions, the SDS computer fails

Software bugs: e.g., memory corruption

RSS

errors

Guarantee **zero** unreasonable planning Maximize failure detection and safe stop Transparency about the boundaries on the shoulder (MRM) through built-in redundancies

Failsafe

#### Reproducible Errors

The system fails, without understanding that it fails, but it is easy to reproduce the error in a test track

"Unreasonable risk": Baby lying on the road

"Reasonable risk": 2 flat tires simultaneously

#### Black Swans

Rare, unexpected failures that cannot be easily predicted or reproduced

#### Eliminate 'unreasonable'

distinguishing 'reasonable' and 'unreasonable' risks

#### **Redundancies through PGF**

Leveraging **redundancies** so that failure involves at least two subsystems



## Requirements for Success From Eyes-on to Eyes-off

- **Productization**: From demo to real product
- Scalability: Geographic and ODD
- Cost: Controlling system and development cost
- Technology stack: CAIS, HIL, EyeQ6H and imaging-radar, ...
- **Safety**: Safety bars for autonomous driving systems









## Navigating The Path to Autonomous Mobility with Extremely Efficient Al








e Learning	Mobileye was the First to Utilize
tive Al	
al Learning	
al	
ing	

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# Machine Learning and Deep Learning in Mobileye



#### Machine Learning Revolution

- Shifting from expert systems to learning algorithms SVM and AdaBoost on hand-tuned features



Instead of hand-tuned features, let the machine learn the features as well

- 2012: Krizhevsky-Sustkever-Hinton Imagenet paper
- 2012-2013: Deployment of deep learning models into an embedded system: EyeQ3 Chip
- Mobileye was first to do so worldwide (2014, on Tesla 1<sup>st</sup> gen Autopilot)





#### 6 AI Revolutions

Deep Learning **Generative AI** Sim2Real Reasoning



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#### **Pre-Transformers: Object Detection Pipeline**



suppression









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- Tokenize everything
- Generative, Auto-regressive
- Transformer architecture: 'Attention is all you need'





#### **Tokenize everything**

#### **Object detection pipeline example:**

Input Single image

'Tokenized' input Sequence of image patches

'Tokenized' output Sequence of 4 coordinates determining the location of the objects in the image

- **Input**: Transcribe each input modality (e.g., text, images) into a sequence of tokens
- **Output**: Transcribe each output modality as a sequence of tokens and employ generative, auto-regressive models with suitable loss function
- Accommodates: Complex input and output structures (e.g., sets, sequences, trees)







#### **Generative, Auto-regressive**

**Previous approach:** Classification or regression with fixed, small size, outputs (e.g., ImageNet)

Current approach: Learn probabilities for sequences of arbitrary length (e.g., sentence generation)

Key Features: Chain Rule – Models sequence dependencies

Enables: Self-supervision (e.g., future words in a document)

- Generative Fits data using maximum likelihood
- Handles uncertainty (multiple valid outputs by learning P[y|x])

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**Example**: Consider a 1000x1000 pixel image containing 4 vehicles, with the image divided into 10x10 pixel patches. What are the probabilities for identifying vehicle positions when not using the chain rule compared to when using the chain rule?



List of 4 coordinates per vehicle  $(x_{1,1}, y_{1,1}, x_{1,2}, y_{1,2}, \dots, x_{4,1}, y_{4,1}, x_{4,2}, y_{4,2})$ 

Using the chain rule Without using the chain rule  $P(vehicles|I) = P(x_{1,1}|I) * P(y_{1,1}|x_{1,1}, I) * \dots * P(y_{4,2}|x_{1,1}, \dots, x_{4,2}, I)$  $P(vehicles|I) = P(x_{1,1}, y_{1,1}, x_{1,2}, y_{1,2}, \dots, x_{4,1}, y_{4,1}, x_{4,2}, y_{4,2}|I)$  $Dim = 10^{32}$ Dim = 100







Transformer architecture: 'Attention is all you need'

Tailored for problem of predicting  $P[token_{n+1} | token_n, token_{n-1}, ..., token_0]$ 



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# **Transformers Layer: Group Thinking Analogy**

Imagine a team discussing a project

- Each person has their own area of expertise
- they all contribute to the overall outcome
- Everyone is working simultaneously rather than one after another

organize their thoughts



# **Transformers Layer: Self-Reflection**

Each token individually processes its 'knowledge' using a multi-layer-perceptron, without interacting with other tokens





# **Transformers Layer: Self-Attention**

- Each token send 'query' to the other tokens, which respond with values if their 'key' match the 'query'
- The querying token then averages the received values, facilitating inter-token connectivity



# **Transformers Layer: Self-Attention**

**Normalizes Scores**: It converts raw attention scores into normalized probabilities

**Probability Distribution**: Each set of attention scores is transformed so that their probabilities sum to 1

Focus Mechanism: This allows the model to weigh different parts of the input differently, focusing more on relevant parts based on the probabilities



### **Transformers: Complexity**



Cost per layer for alternative architectures:

#### Fully Connected Network (FCN)

Flatten *nd* values



Connections:  $d^2n^2$ 



#### Recurrent Neural Network (RNN)

'Talks' only with previous token



*Connections:* **nd**<sup>2</sup>



# 'Effective Sparsity' of Transformers Sparser $d^2n + n^2d$

#### Fully Connected Network (FCN)

**Convolutional Neural Networks** (CNNs)

 $d^2n^2$  connections

Sparsity specific to images



Denser, but effectively selects only a few past tokens for communication

Long-Short-Term-Memory (LSTM)

**Recurrent Neural Networks** (RNN)

Markov sparsity context represented by a state vector



#### The 3 Revolutions Enable a Universal Solution

- Handle all types of inputs
- Deals with uncertainty (by learning probability)
- Enables all types of outputs

The ultimate learning machine?



# End-to-End Driving: From Pixels to Control Commands

#### Input: images







#### Output: Control commands





# **Network Architecture: Vanilla Transformer**

- CNN backbone for creating image tokens:
  - C = 32 high resolution images are converted to 32 images of resolution 20x15 yielding  $N_p = 300$  "*pixels*" per image, and d = 256 channels

#### Encoder: \_

- We have  $N = C * N_p = 9600$  "image tokens", each at dimension d = 256
- A vanilla transformer network with L layers requires  $O(L * (N^2d + d^2N))$
- Encoder alone requires around 100 TOPs (assuming 10Hz, L=32)
- Decoder: \_
  - 50 tokens describing where the vehicle should drive in the coming 5 seconds









Cursor (Ego): (46.98, -12.73) Local: (11564.89, 480.36, 4153.71) GPS: (48.3972, 11.7426) Tile: (17452, 11336) Quadkey: 120230002103100







#### Limitations of End-to-End





# Mobileye Extremely Efficient Al

Transformers at x100
Efficiency

### Efficient labeling by Auto Ground Truth



# **Transformers for Sensing State and Control**

#### Input: images









# **STAT: Sparse Typed Attention**

Vanilla transformer:  $n^2d + d^2n$ 

STAT:

- Token Types: Each token has a "type"
- Dimensionality: of embeddings and self-reflection matrices may vary based on the token type.
- Token Connectivity: The connectivity between tokens is sparse and depends on their types
- Link Tokens: We add "link" tokens for controlling the connectivity
- Inference Efficiency: For our end-to-end object detection task, STAT is x100 faster at inference time and at the same time slightly improves performance

# **STAT: Sparse Typed Attention**

Vanilla transformer:  $n^2d + d^2n$ 

STAT Encoder for Object Detection:

- Token types:
  - Image tokens: recall, we have C = 32 images each with

 $N_p = 300$  "pixels", yielding 9600 image tokens

- We add  $N_L = 32$  "Link" tokens per image
- STAT Block:
  - Within each image, Cross Attention between the 300 image tokens and the 32 link tokens ( $C * N_p * N_L * d$ )
  - Across images, full self attention between all link tokens  $(C * N_L)^2 d$
  - Compared to  $(C * N_p)^2 d$  in vanilla transformers, we get a factor improvement of  $(\frac{N_p}{N_L}) * \min(C, \frac{N_p}{N_L})$ , which is approximately x100 faster in our case
- Performance: For our end-to-end object detection task, STAT is not only x100, but also improves performance (we enlarge the expressivity of the network while making it much faster at inference time)



# Parallel Auto-Regressive (PAR)

We need to detect all objects in the scene: What is the order? Auto-Regressive: It doesn't matter due to the chain rule !

Price of sequential decoding

- Sequential decoding is costly on all modern deep learning chips (due to IO)
- We added un-needed "fake uncertainty" (what is the order)

**Detr** (Detrection Transformer, Facebook AI, May 2020)

- Output all objects in parallel
- Hungarian matching to determine the relative order between the network's predictions and the order of the ground truth
- **Problem**: Doesn't deal well with true uncertainty
  - The "truck and trailer" problem
  - Streets which can be 1 or 2 lanes, etc.



Shai Shalev-Shwartz 🤣 🔤

Classification vs. Regression is not the issue. The real question is whether you model the uncertainty. And, btw, this is not a merely academic question, it has practical implications. I'll illustrate using the "truck-and-trailer problem". 1/n



"Truck and trailer" problem





# Parallel Auto-Regressive (PAR)

- The decoder contains query heads which perform cross attention with the encoder's link tokens entirely in parallel
- Each query head outputs, auto-regressively, 0/1/2 objects (independently and in parallel to the other query heads)
- ••• dealing only with "true uncertainties" and not with "fake uncertainties"



# Intermediate Summary

#### Transformers revolutionized AI

- The good
  - Universal, generative, Al
- The bad
  - Can't separate "correct & rare" from "wrong & common"
  - Miss important abstractions
  - Questionable when very high accuracy is required
- The ugly
  - Brute force approach, unnecessarily expensive

#### Working <u>smarter</u> with transformers

- Using as one component within a CAIS
- STAT: x100 faster & better accuracy
- PAR: x10 faster & embrace uncertainty only when it is needed





# Mobileye Extremely Efficient Al

Transformers at x100
Efficiency

### Efficient labeling by Auto Ground Truth



# Automatic Ground Truth: CAIS vs. End-to-End

#### Compound Al System

- Injecting abstractions: Sensing State, RSS, PGF, etc.
- Need to label data: Normally does through supervised learning

	Low	Amo
Low	Using AutoGT	
Data neec		
ded		
High	End-to-end	

#### End-to-end solution

- Much more data
- Unsupervised



# **Automatic Ground Truth: How to Reduce #Labels**

#### Easier problem to solve

- Since the future is known
  - Kinematics become easier
  - Circumvent temporary occlusions
  - Can focus on short range + tracking
- Powerful (expensive) sensor (e.g., 360° Lidar)

#### Offline compute

- Train foundation model on large unsupervised data
- Supervised fine tuning on a smaller number of labels



### **Automatic Ground Truth: Foundation Model**



### Automatic Ground Truth Final Product





### Safety Goals

#### Super-human MTBF

## No 'unreasonable risk'

- 'No lapse of judgement'
- 'No reproducible errors'
- 'Identifiable errors'



### The Boundary Between 'Reasonable' and 'Unreasonable'

#### Planning

The RSS model defines what is 'reasonable' to assume on the future actions of other road users

#### Hardware

#### FuSa standard requires

- No single point of failure
- When a component fails, the system should detect the failure and perform MRM based on functioning components

#### "Al Bugs"

#### SOTIF requires

- Hunting and fixing reproducible errors
- Be transparent on rare reproducible errors

#### Black Swans

- No single point of failure each system failure must involve a failure of at least two sub-systems
- Sub-systems include different sensor modalities and/or algorithmic redundancies
- How to fuse systems in a safe manner: PGF (read the paper)
- Super-human MTBF


### **Examples of PGF as Part of Our Architecture**

### **Physical Objects and Ego Motion**

**Primary** – 3 low-level sub-systems, fused by GNN, fed into an RSS-based driving policy module

output to only allow mild braking

### Lane Semantic System

**Primary –** Low-level fusion of map and camera data by a Generative Deep Network called 'RoadX'

decision (approve / disapprove the lane/trajectory)

commands, and geometry of the most relevant lane

- **Guardian** Approves P if its command adheres with RSS according to 2003 individual sub-systems
- Fallback If 2003 state we violate RSS, apply minimal braking, else apply E2E policy network, while limiting its

- Guardian 'Lane validator', Discriminative DNN. Input: proposed lane and driving commands. Output: A binary
- Fallback Drive the car according to an end-to-end deep network. Input: camera data. Outputs: driving









### **Mobileye Extremely Efficient Al**



- Transformers at x100 efficiency
- Efficient labeling by Auto Ground Truth
- Safety Goals







# INNOVATE 2024

### Defining Success in a Fully Autonomous Driving System

Prof. Amnon Shashua, CEO Prof. Shai Shalev-Schwartz, CTO

nobileye"







# INNOVATE 2024

### Mobileye's Growth Story

Nimrod Nehushtan

EVP Strategy & Business Development

December 2024





### Forward-Looking Statements

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We base these forward-looking statements or projections on our current expectations, plans and assumptions that we have made in light of our experience in the industry, as well as our perceptions of historical trends, current conditions, expected future developments and other factors we believe are appropriate under the circumstances and at such time. You should understand that these statements are not guarantees of performance or results. The forward-looking statements and projections are subject to and involve risks, uncertainties and assumptions and you should not place undue reliance on these forward-looking statements or projections. Although we believe that these forward-looking statements and projections are based on reasonable assumptions at the time they are made, you should be aware that many factors could affect our actual financial results of operations and could cause actual results to differ materially from those expressed in the forwardlooking statements and projections. Important factors that may materially affect such forward-looking statements and projections include the following: future business, social and environmental performance, goals and measures; our anticipated growth prospects and trends in markets and industries relevant to our business; business and investment plans; expectations about our ability to maintain or enhance our leadership position in the markets in which we participate; future consumer demand and behavior; inventory utilization by customers; our ability to effectively compete in the markets in which we operate; future products and technology, and the expected availability and benefits of such products and technology; changes in regulation and trade policy, including increased tariffs, in regions in which we operate, including the US, Europe and China; development of regulatory frameworks for current and future technology; projected cost and pricing trends; future production capacity and product supply; potential future benefits and competitive advantages associated with our technologies and architecture and the data we have accumulated; the future purchase, use and availability of products, components and services supplied by third parties, including third-party IP and manufacturing services; uncertain events or assumptions, including statements relating to our estimated vehicle production and market opportunity, potential production volumes associated with design wins and other characterizations of future events or circumstances; effects of the COVID-19 pandemic and responses to future pandemics; adverse conditions in Israel, including as a result of war and geopolitical conflict, which may affect our operations and may limit our ability to produce and sell our solutions; any disruption in our operations by the obligations of our personnel to perform military service as a result of current or future military actions involving Israel; availability, uses, sufficiency and cost of capital and capital resources, including expected returns to stockholders such as dividends, and the expected timing of future dividends; tax- and accounting-related expectations. The estimates included herein are based on projections of future production volumes that were provided by our current and prospective OEMs at the time of sourcing the design wins for the models related to those design wins. For the purpose of these estimates, we estimated sales prices based on our management's estimates for the applicable product bundles and periods. Achieving design wins is not a guarantee of revenue, and our sales may not correlate with the achievement of additional design wins. Moreover, our pricing estimates are made at the time of a request for quotation by an OEM (in the case of estimates related to contracted customers), so that worsening market or other conditions between the time of a request for quotation and an order for our solutions may require us to sell our solutions for a lower price than we initial expected. These estimates may deviate from actual production volumes and sale prices (which may be higher or lower than the estimates) and the amounts included for prospective but uncontracted production volumes may never be achieved. Accordingly, these estimations are subject to and involve risks, uncertainties and assumptions and you should not place undue reliance on these forward-looking statements or projections. Detailed information regarding these and other factors that could affect Mobileye's business and results is included in Mobileye's SEC filings, including the company's Annual Report on Form 10-K for the year ended December 30, 2023, particularly in the section entitled "Item 1A. Risk Factors". Copies of these filings may be obtained by visiting our Investor Relations website at ir.mobileye.com or the SEC's website at www.sec.gov.

### Mobileye's Vision: Solving Autonomy and Step-Change in Road Safety\* Moving from Hands-On / Eyes-On to Hands-off / Eyes-off and No-driver

ADAS

#### **EYES-ON / HANDS-ON**



#### Front Camera (1V)

• Driver Assist safety features



Cloud Enhancement with REM

#### Surround ADAS (6V5R)

- ENCAP 2028+ 5 Star
- Hands Off on Highways



### **SuperVision**<sup>™</sup>

#### HANDS-OFF / EYES-ON



- "Vision Zero" comprehensive • safety covered by full-surround sensing.
- Hands Off, point-to-point • navigation.

Surround Camera (optional radar)



Gen 1: SV52 (2022) Gen 2: SV62 (2026) Gen 3: SV71

\*Availability and performance subject to products' and vehicles' specifications and manual, ODD and local law

### Chauffeur<sup>™</sup>

#### **EYES-OFF**



- Giving back time to the driver.
- Safer than a human driver.
- Gradual Eyes Off ODD expansion.

Surround Camera + Radar + Lidar (imaging radar for extended ODD)



Gen 1: CH63 (2027) Gen 2: CH72

### Drive<sup>™</sup>

#### **NO DRIVER IN THE CAR**



Enables **Driverless** business models for optimal utilization of the vehicle as a resource

Surround Camera + Imaging Radar + Lidar

Gen 1: DR64 (2027)

Gen 2: DR72

### Mobileye's Growth Story: Base ADAS

Progress / Tailwinds

- ✓ Won 95%+ of RFQs issued by Top 10 customer base during 2023-2024, extending our core ADAS position with visibility into the 2030s.
- ✓ Winning early in emerging markets, including India (Mahindra, Tata).
- ✓ **No global competitor emerged** with notable design wins.
- Continued regulatory push for higher performance, fitting our strengths:
  - FVMSS-127 regulation in the US
  - ENCAP 2028 in EU
- $\checkmark$  China Emergence of Tariffs & Regulation in the west:
  - Restrictions on Chinese technologies in the US (and potentially EU) •
  - Heightened Tariffs in US (100%) and EU (~30%) hinders C-OEM's growth

Solidifying Mobileye's position as global leader in core ADAS tech

#### Substantial 2023-2024 progress lays foundation for strong future growth

#### Headwinds



China – Emergence of a "race to the bottom" price dynamic due to:

1. Lack of performance regulation and oversight.

- 2. Government push to source domestic products ("China for China")
- 3. Too many vehicle brands leads to overall negative pricing environment.
- Decline in our core customers' sales volume due to:

1. China Market Shifts – Foreign OEMs are rapidly losing market share in China

2. Volume Stagnation in Developed Markets.

Uncertainty in near-term volumes until China-driven trends stabilize

### Mobileye's Growth Story: Advanced Products

#### Progress / Tailwinds

- ✓ Winning 1st SuperVision, Chauffeur & Drive <sup>™</sup> programs with a global OEM (VWG)
- $\checkmark$  Establishing engagements / RFQs with 9 out of 10 biggest global customers
- Emergence of a new Mid-Trim category (Surround ADAS) which fits our strengths
- ✓ Launching Zeekr NZP in production in China, evolving from a demo to a product
- ✓ No direct global competitor with equivalent value proposition and performance emerged

Solidifying OEM's perception that Mobileye is the global leader in Hands-Off (and Eyes-Off) products

#### Substantial 2023-2024 progress lays foundation for strong future growth

#### Headwinds

- Temporary delay (mid-'23 to mid-'24) in decision making among global OEMs on next-gen products, driven by:
- 1. EV / ICE re-planning.
- 2. China market shifts
- 3. Al & Technology uncertainties
- China:
- 1. Success of Chinese OEMs in developing in-house Hands-Off products.
- 2. Acceleration of China for China policies, prioritizing domestic solutions.

- Delays in decision making pushed the timing of advanced products
- China competition reduced potential for China domestic market growth

## Market Evolution & Business Development Progress





### **Product Segments Evolution**

### What is the OEM vision for ADAS / AD product segmentation in the near-to-mid-term?

	Today		2026+		
Segment	Standard	Premium	Minimal	Mid	Premium
Key Value Propoisition	Regulation-Compliant ADAS Features	In-lane Hands Off on Highways (limited ODD) Parking Assist & Visualization	Regulation-Compliant ADAS Features	5-StarSafety Rating Hands Off on Highways (broad ODD)	Point-to-point Hands Off Everywhere Eyes Off on Highways Parking Valet Features
Architecture	Front Camera (optional radar)	No Standard Today Multi-Supplier, Multi-ECU	<b>Front Camera (optional radar)</b>	<b>Timeson</b> Surround Camera + Radar	Hands Off - 11V Eyes Off - 11V + Active Sensors
OEM Total System Cost (ECU + Sensors)	\$100-\$150	\$500-\$1,500	\$100-\$150	\$700-\$800	\$2,000 (for Eyes On, Hands Of \$5,000 ( for Eyes Off, Hands Of
Additional Desires			Cost Optimized for Emerging Markets + High Performance for Developed Markets	ed for Emerging kets + Architecture simplification through ECU Consolidation ce for Developed (Driving, Parking, DMS) rkets	



### What Are the Core Principles OEMs Look for?



#### Clear Path to Cost-Efficient Autonomy

- State-of-the-art technology
- Optimized system cost

### What Are the Core Principles OEMs Look for?

Technical and Cost Leadership

Proven Track Record of Execution, Partnership, Speed, Quality, and Ability to Innovate

#### Clear Path to Cost-Efficient Autonomy

- State-of-the-art technology
- Optimized system cost

#### Trusted, Long-Term Partner

- Fastest time to market
- Execution proficiency
- Trusted functional performance
- Controllability
- Modular portfolio with segments synergies

### Key OEM Decision Criteria: How Do Competitors Stack Up?

	Fastest Time to Market	Optimized System Cost	Execution Proficiency	State-of-the-art Technology	Trusted Functional Performance	Controllability	Modularity
Legacy Tier 1s		?	$\bigcirc$		$\bigcirc$		
Silicon Actors		?					
Start-Ups		?		?		?	?
<b>™</b> mobileye							

### **Design Win Process Overview**

	Interest	Recurring Engagement	-> Due Diligence ->	Negotiations & Decision Making	Nominated
Key questions	• Why do we need such a product?	<ul> <li>What are the system requirements?</li> <li>What will be required budget to get to SOP?</li> <li>What will be technically required to launch?</li> <li>What is the value proposition to drivers?</li> </ul>	<ul> <li>What is the exact vehicle architecture?</li> <li>What is the project execution plan?</li> <li>What are the OEM-specific requirements?</li> <li>What is the validation &amp; safety plan?</li> <li>What is the RASIC split between all parties?</li> <li>What is the maturity of core technologies?</li> </ul>	<ul> <li>Did we reach a vaild business case?</li> <li>Did we agree on commercial / legal terms?</li> </ul>	
Key outcomes	<ul> <li>Green light to start evaluation.</li> </ul>	<ul> <li>Approved technical &amp; commercial feasibility</li> </ul>	<ul> <li>Technical Solution Rating (A/B/C/ Disqualified)</li> <li>Execution Risk Rating (A/B/C/ Disqualified)</li> <li>Commerical Rating (A/B/C/ Disqualified)</li> </ul>	<ul> <li>Signed Contract (or no blockers)</li> <li>Approved Budget for project development</li> <li>Approved Business Case</li> </ul>	Project Kick-Off , Execution Starts
Key Activities	<ul> <li>Demos (1-2 hours of freedriving)</li> <li>Proposition presentation</li> </ul>	<ul> <li>Demos (multiple days, extended group)</li> <li>Workshops</li> </ul>	<ul> <li>RFI</li> <li>RFQ</li> <li>Prototype Build on OEM vehicle</li> <li>Global Testing Campaigns</li> </ul>		
Duration	~1 Months	~2-3 Months	~7-9 Months	~2-3 Months	
Mobileye's Investment	Low Moderate		High (allocating dedicated teams, answering RFQ, building prototypes)		
OEM's Commitment	Low (inve	esting 1-2 days for touch base)	High (allocating dedicated teams, allocating M USD for evaluation)		©mc

#### What are the key steps in OEM's technology partner selection process?



oileye

### Business Development Engagement Status – December '23

Where were we last year?



## Business Development Engagement Status – December '24

Where are we today (highlighted in green are positive progressions through the stages)



### **Product Segmentation Impact on Future Revenue**

Illustrative Large OEM Case study – Based on design win projections



### Mobileye's Growth Story

Mobileye's long-term growth story unfolds in three stages, each defined by its strategic objectives, growth drivers, and revenue distribution

Stage 1	Stage 2	Stage 3
<ol> <li>Expand Business &amp; Customer Base         <ul> <li>Deepen relationship with existing OEMs with new products</li> <li>Expand customer base into new OEMs.</li> </ul> </li> <li>Develop EQ6 &amp; EQ7 Product Families with state-of-the-art Al.</li> <li>Maintain healthy profitability</li> </ol>	<ol> <li>Achieve scalable Eyes-Off/Driverless technologies and products.</li> <li>Launch Surround ADAS, SuperVision programs simultaneously.</li> <li>Launch EQ7 to further improve price/perf. superiority.</li> </ol>	Capitalize on leadership position in "Driverless, Everywhere" technology
<ol> <li>Returning to stable inventory levels (affecting '25 only)</li> <li>Organic growth in ADAS penetration rates</li> <li>(ADAS volume growing faster than Top 10 OEM production growth)</li> </ol>	<ol> <li>Scaling Surround ADAS, SuperVision programs</li> <li>Launching Eyes Off / No Driver Products</li> <li>Higher content base ADAS sales due to regulation</li> <li>REM recurring license fees from EQ6H products</li> <li>Winning ADAS programs with new customers</li> <li>Organic growth in ADAS take rates</li> </ol>	<ol> <li>Scaling Eyes Off &amp; Driverless Products</li> <li>Surround ADAS as standard fit for volume cars in developed countries.</li> </ol>
SV 5% Base ADAS	CH 15% Base ADAS 35%	Eyes Off & Driverless Products.
	<ul> <li>Stage 1</li> <li>1. Expand Business &amp; Customer Base</li> <li>Beepen relationship with existing OEMs with new products</li> <li>Expand customer base into new OEMs.</li> <li>2. Develop EQ6 &amp; EQ7 Product Families with state-of-the-art Al.</li> <li>3. Maintain healthy profitability</li> <li>1. Returning to stable inventory levels (affecting '25 only)</li> <li>2. Organic growth in ADAS penetration rates (ADAS volume growing faster than Top 10 DEM production growth)</li> </ul>	Stage 1Stage 21. Expand Business & Customer Base • Deepen relationship with existing OEMs with new products1. Achieve scalable Eyes-Off/Driverless technologies and products. 2. Launch Surround ADAS, SuperVision programs simultaneously. 3. Launch EQ7 to further improve price/perf. superiority.2. Develop EQ6 & EQ7 Product Families with state-of-the-art AI. 3. Maintain healthy profitability1. Scaling Surround ADAS, SuperVision programs simultaneously. 3. Launch EQ7 to further improve price/perf. superiority.1. Returning to stable inventory levels (affecting '25 only) 2. Organic growth in ADAS penetration rates (ADAS volume growing faster than Top 10 OEM production growth)1. Scaling Surround ADAS, SuperVision programs 2. Launching Eyes Off / No Driver Products 3. Higher content base ADAS sales due to regulation 4. REM recurring license fees from EQ6H products 5. Winning ADAS programs with new customers 6. Organic growth in ADAS take rates5\$\mathbf{Y}_{5\stress_{00000000000000000000000000000000000

Forecasted revenue figures below are estimates and based on several assumptions, including pricing and volume, and many factors may cause actual revenue to differ materially.

### Mobileye's Growth Story

The table below outlines the current volume pipeline and potential opportunities across all product ramps:



\*Future volumes represent estimated volumes based on projections of future production volumes provided by our current and prospective OEMs at the time of sourcing the design wins for the models related to those design wins. See the disclaimer under Forward Looking Statement of this presentation for important limitations applicable to these estimates.

#### **Unprecedented Volume and Revenue Potential**

boked Future ne (units)	Current and Advanced Engagement OEMs	Incremental Advanced Engagement RFQ Volume (units)
50 M n in '23-'24)	All Top 10 customers plus several new customers	~80-90 M
_	<b>4</b> ~21% of global volumes	~25 M
2-3 M n in '23-'24)	<b>8</b> ~33% of global volumes	~8-16 M
0,000 on in '23-'24)	<b>2</b> ~5% of global volumes	~1-3 M
2,000 on in 23-24')	<b>2</b> ~20% of global volumes	10,000-100,000



# Thank You.







# INNOVATE 2024 Finance Update

Moran Shemesh Rojansky Chief Financial Officer



### Forward-Looking Statements

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### **Key Company Metrics**



Last twelve months (through Q3 2024) revenue of \$1.8B

### Over 3,900

Employees operating across 8 countries

Operating Cash flow as percentage of adjusted Net Income has

### averaged over 100%

over last 5 years

#### **31.3 million** Systems

System-on-chip (SoC) and Super Vision™ Systems shipped last twelve months

Our Systems-on-chip have been deployed in about

### 190 million vehicles

Our solutions had been installed in about

1,200 vehicle models



### Mobileye's Diverse, Global, Blue Chip Customer Base



### 2024 Forecasted Revenue by Region\* (ADAS and Advanced Products)



(\*) Based on "ship-to" region (not necessarily where car is sold)

(\*\*) Super Vision is approx. one-third of China forecasted revenue in FY24

### China Exposure Diminished Meaningfully in 2024 EyeQ Volume Split, China OEM vs Foreign JV in China\*





(\*) Based on "ship-to" region (not necessarily where car is sold)

### Strong Pipeline Across Customer Base, with Good Visibility Top 9 Anonymized OEM



(\*) Projected volumes are estimates and based on several assumptions. Many factors may cause actual volume to differ materially (\*\*)These figures represent preliminary discussion and have not yet been awarded. Actual chip volumes may differ or may not be awarded at all

![](_page_97_Figure_3.jpeg)

### Summary of future ADAS adoption opportunities (as of 2024)

![](_page_98_Figure_1.jpeg)

### Individual OEM Design Win Example –Illustrative Financial Impact

Illustrative Annual Peak Year Figures	Surround ADAS	SuperVision™	Chauffeur™
Average annual RFQ Volume	800K-1,200K	200K-300K	50K-100K
ASP	\$150 - \$200	\$1,250 -\$1,500	\$2,500 - \$3,000
Revenue (at midpoint)	~\$170mm	~\$350mm	~\$200mm
Gross Profit (at midpoint)	~\$110mm	~\$160mm	~\$120mm

### Scaling Revenues to Unlock Significant Operating Leverage

75%

#### R&D expenses breakdown by product

2024 Forecast

Operating expenses as % of revenue

### Late-Decade Forecast

Operating expenses as % of revenue

Advanced Products (75%)

![](_page_100_Figure_9.jpeg)

![](_page_101_Picture_0.jpeg)